

FICC 2024

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Certificate of Participation

Presented to

Bernhard Heiden

for his/her active and invaluable participation as Author in the

Future of Information and Communication Conference 2024 (FICC) 2024
held from 4-5 April 2024 | Berlin, Germany.

He/She has also presented a paper titled “Production Portfolio Theory: Risk Evaluation
and a New Industrial Application (IA)”

Kohei Arai

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